Saving Description Adult Care & Public Health Services	Service	Saving Type	Decision Type	Saving £000s
			Decision	
Increased Income from full affect of the revision to the charging policy and early assessments	Adults 18+	Cabinet Decision Already Made	made/Already Delivered Decision	900.000
In-house reablement Invest in more CoP Staff - for every two staff members a	Adults 18+	Cabinet Decision Already Made	made/Already Delivered	2,375.000
savings of £40k - 4 additional staff	Adults 18+	Commercial	Officer Decision	40.000
Review of the Hearing & Vision Team Targeted review of every package of support requiring double carers from OT with additional potential spend on equipment	Adults 18+	Service Efficiencies Transformation & Prevention Avoid	Officer Decision	30.000
to minimise ongoing cost of package. Training Offer to Providers - Charging for QA and other	Adults 18+	Costs	Officer Decision	200.000
training work that takes place. Eg MCA and DOLS Means test funded services for carers Capitalise Liquidlogic CMS Capitalise Systems Thinking & PMO for Phase 2	Adults 18+ Adults 18+ Adults 18+	Commercial Commercial Digital Transformation & Prevention Avoid	Officer Decision Member Decision Officer Decision	100.000 200.000 668.000
Transformation	Adults 18+	Costs	Officer Decision	400.000
Allocation of iBCF	Adults 18+	Service Efficiencies	Officer Decision	2,000.000
iBCF Budget Exchange	Adults 18+	Service Efficiencies Transformation & Prevention Avoid	Officer Decision	900.000
Mental Health Redesign	Mental Health	Costs Transformation & Prevention Avoid	Officer Decision	232.000
CHC - Wiltshire CCG	Learning Disabilities	Costs Transformation & Prevention Avoid	Officer Decision	500.000
Shared Lives - double current intake	Learning Disabilities	Costs Transformation & Prevention Avoid	Officer Decision	300.000
Cession of Staff Relief Bank	Learning Disabilities	Costs Transformation & Prevention Avoid	Officer Decision	71.000
CHC - 1 case with Hampshire	Learning Disabilities	Costs Community	Officer Decision	400.000
Potential de-registration	Learning Disabilities	Responsibilities Transformation & Prevention Avoid	Officer Decision	136.000
Learning Disabilities Redesign	Learning Disabilities	Costs Transformation & Prevention Avoid	Officer Decision Decision made/Already	250.000
Reinstatement of Care Fund Calculator	Learning Disabilities	Costs	Delivered	1,000.000

Housing related Support - already delivered	Adults Commissioning	Transformation & Prevention Avoid Costs	Decision made/Already Delivered Decision made/Already	500.000
Telecare / Urgent Care @ Home - Already delivered	Adults Commissioning	Digital	Delivered	441.000
OSJ removal of 8 respite beds - Remove block beds and spot purchase as required. Beds currently c. 30% occupied (Balance of budget transferred to placement budgets) OSJ reduction of beds at Cooombe End Court - Reduce block	Adults Commissioning	Service Efficiencies	Officer Decision	100.000
beds by 7 to minimise voids. Handyperson Scheme (HIA) - To be funded from the DFG	Adults Commissioning	Service Efficiencies	Officer Decision	197.000
going forward - links to bobbyvan and eligibity criteria and full cost for self funders	Adults Commissioning	Community Responsibilities	Officer Decision	71.000
Housing related support - Non statutory service. Options are a) cease				
 b) replace with floating support service - e.g. vcse organisation or in-house staff within reablement OPTION A FIGURES INCLUDED 	Adults Commissioning	Transformation & Prevention Avoid Costs	Member Decision	800.000
Day Opportunities (social clubs) friendship club suggested in previous paper potential reduction by $1/2 = \pounds 62,000$ next year and then $\pounds 62,000$ following as becomes self funding - no referral process, been in place a long time.	Adults Commissioning	Community Responsibilities	Member Decision	62.000
Supported Housing AOWA MH - Ex-Supporting People services. MH accomodation work. Provider engagement started - options (including Dynamic Purchasing Sytem from April 2019) being considered under wider piece of work - Could all be stopped. same as above but less intensive but across the county. 6 contracts larger ones coud be reduced.		Transformation & Prevention Avoid		
Few vacancies across all. Bulding based with support Supporting People (Selwood) Currently exploring options. Potential tender to join together this contract with Richmond	Adults Commissioning	Costs Transformation & Prevention Avoid	Member Decision	100.000
Fellowship CHSS (line 51)	Adults Commissioning	Costs	Member Decision	53.000
Advocacy Services - Current contract expires 31/03/19 - Commissioners agree no value in re-tendering. Contract has 2 year extension option. Business case to be written to extend for 1/2 years. Jointly commissioned/funded with CCG.	Adults Commissioning	Transformation & Prevention Avoid Costs	Member Decision	81.000
Social Inclusion - Currently working with provider around contract savings and improved service specification. Intention to extend contract (under option in contract) following negotiation. Business case to extend to be written once work complete. Jointly commissioned/funded withh CCG Arrangement fee for Self Funders Block Contract Revaluation	Adults Commissioning Adults Commissioning Adults Commissioning	Transformation & Prevention Avoid Costs Commercial Commercial	Member Decision Member Decision Officer Decision	160.000 25.000 1,400.000
	2			

Further reduction in Lunch Club Grant Funding	Adults Commissioning	Community Responsibilities	Member Decision	41.000
Other Public Health Savings to be identified due to cut in Public Health Grant	Public Health Grant	Service Efficiencies		450.000
		Community		400.000
VCS Saving Public Health - Wiltshire Wildlife Trust	Public Health Grant Other Public Health &	Responsibilities	Member Decision	8.000
Occupational Health - Reduce doctor days from 22 to 16 days per annum and upskill nurse Occupational Health - Counselling – cut down no of sessions	Public Protection	Commercial	Officer Decision	6.000
being given and / or raise the eligibility bar	Other Public Health & Publ	Service Efficiencies	Officer Decision	10.000
Occupational Health - Physio - Stop providing Occupational Health - Increase Income currently charging: 1) £50 to schools for training sessions - increase 2) Ad hoc audits etc to schools - £50 per hour -increase	Other Public Health & Publ	Service Efficiencies	Officer Decision	7.000
3) SLA with Academies - have a minimum charge	Other Public Health & Publ	Commercial	Officer Decision	25.000
Environmental assessments linked to planning applications	Other Public Health & Publ	Transformation &	Member Decision	50.000
iBCF Funding Increase capacity to enable reduction of external legal costs and generation of income by provision of legal services to	Other Public Health & Public Protection	Prevention Avoid Costs	Officer Decision	488.000
parish councils, schools and public bodies Increase of fees and charges; develop further income generating opportunitiesthrough wedding related advertisements on web site and use of council premises eg	Legal & Democratic	Commercial	Officer Decision	50.000
Atrium as a wedding reception venue.	Legal & Democratic	Commercial	Officer Decision	166.000
Review of service delivery models and structures	Legal & Democratic	Service Efficiencies		20.000
Increased efficiencies and income from elections Legal Share of Pension Recharge	Legal & Democratic Legal & Democratic	Commercial Commercial	Member Decision Officer Decision	50.000 5.000
			<u> </u>	
Children & Education Services			—	16,068.000
Efficiency savings within the directorates auspices	Children's Commissioning	Service Efficiencies Transformation & Prevention Avoid	Officer Decision	45.000
Children's outreach services expansion	Children's Commissioning		Member Decision	250.000
VCS review - childrens care and carers support 1. Reduction in the number of Virtual School Officers attached to the Virtual School 2. Savings achieved through introduction	Children's Commissioning	Service Efficiencies Transformation & Prevention Avoid	Officer Decision	5.000
to the Virtual School 2. Savings achieved through introduction of NWD	Childrens Social Care	Costs	Officer Decision	649.000
Conference and Reviewing Service Savings - Review of Roles	Childrens Social Care	Service Efficiencies	Officer Decision	69.800
Reduce external legal budget by £80K	Childrens Social Care	Service Efficiencies	Officer Decision	80.000

Reduction in Council contribution to safeguarding partnership arrangements	Childrens Social Care	Community Responsibilities	Officer Decision	36.000
Review of Services for adolecents Placement Savings (LAC & SEND) - Building on FACT developments and LAC placement project work being extended to SEND placements. Re-commissioning activity wil be required across all placements. A range of options is	Childrens Social Care	Service Efficiencies	Officer Decision	28.000
being explored. Capitalisation of Previous Invest to Save - CMS Liquid Logic	Childrens Social Care	Service Efficiencies	Officer Decision	812.000
Childrens System	Childrens Social Care	Service Efficiencies Transformation &	Officer Decision	302.700
Additional Capitalisation of the School Buildings & Places Team - Childrens Services	Childrens Social Care - To be Updated	Prevention Avoid Costs	Officer Decision	35.780
Review of Service Efficencies in Childrens Services	Childrens Social Care 0-25 Service: Disabled	Service Efficiencies	Officer Decision	411.000
Increased income from Educational Psychology service Young Adult Provision - The proposal is to re-commission	Children & Adults	Commercial Transformation & Prevention Avoid	Officer Decision	100.000
service provision for vulnerable young adults. This would have an impact for SEND, CTPLD and Adult Care.	Children & Adults	Costs	Member Decision	541.550
Delete a vacant position within school effectiveness - School coordinator Risk In order to make the savings of £35,000 required for the operational year 2019/20, the proposal is to merge two distinct teams within the service area making savings of one	School Effectiveness	Service Efficiencies	Officer Decision	70.000
manager post. At present there is a budget of £21,900 for 2018/19 to suppor schools transfering to Academy status. It is proposed to	School Effectiveness	Service Efficiencies	Officer Decision	20.000
reduce this funding by £10,000 to £11,900.	School Effectiveness	Service Efficiencies	Officer Decision	10.000
Remove Pensions Underspend	School Effectiveness	Service Efficiencies	Officer Decision	22.900
Make Events Team self financing	Communications	Service Efficiencies	Officer Decision	200.000
VCS review	Libraries, Heritage & Arts	Service Efficiencies	Member Decision	11.000
Review of service delivery models and structures	Libraries, Heritage & Arts	Service Efficiencies	Officer Decision	133.000
Reduce VCS for Leisure & Sport	Leisure	Service Efficiencies	Member Decision	12.000
Review of service delivery models and structures Increase Leisure Income	Leisure Leisure Human Resources & Org	Service Efficiencies Commercial	Officer Decision Officer Decision	69.000 162.000
Digital - reductions in staffing due to automation	Development	Digital Transformation &	Officer Decision	25.500
Care skills partnership contribution reduction and removal	Human Resources & Org Development Human Resources & Org	Prevention Avoid Costs	Officer Decision	35.000
Income from training	Development	Commercial	Officer Decision	29.500

		Transformation &		
	Human Resources & Org	Prevention Avoid		
Print Contract negotiation	Development	Costs	Officer Decision	10.000
	Human Basauraaa & Ora	Transformation &		
Staff survey in house	Human Resources & Org Development	Prevention Avoid Costs	Officer Decision	5.000
	Dovolopmont	Transformation &		0.000
	Human Resources & Org	Prevention Avoid		
Glass Door - subscription stopped	Development	Costs	Officer Decision	10.000
	Human Resources & Org	Transformation & Prevention Avoid		
Grow Cost reduction on tender	Development	Costs	Officer Decision	8.000
		Transformation &		
	Human Resources & Org	Prevention Avoid		
10% reduction in Recruitment budget	Development	Costs	Officer Decision	15.000
	Human Resources & Org	0		5 500
10% increase in advertising income 25K increase in payroll income External customers	Development Human Resources & Org	Commercial	Officer Decision	5.500
(diversification)	Development	Commercial	Officer Decision	15.000
10K increase in payroll and advisory income ad hoc	Human Resources & Org	Commercial		10.000
purchases as a result of right choice	Development	Commercial	Officer Decision	14.000
	Human Resources & Org			
HR Share of Pension Recharge	Development	Commercial	Officer Decision	42.000
				1 200 220
Growth Investment & Place Services				4,290.230
Growth, Investment & Place Services	Economic Development &			4,290.230
	Economic Development & Planning	Service Efficiencies	Officer Decision	4,290.230 3.800
Growth, Investment & Place Services Reduce Consultants Budget	-	Service Efficiencies	Officer Decision	i
	Planning	Service Efficiencies Service Efficiencies		i
Reduce Consultants Budget Reduction to Wiltshire Wildlife Trust SLA	Planning Economic Development & Planning Economic Development &	Service Efficiencies	Officer Decision	3.800 20.000
Reduce Consultants Budget	Planning Economic Development & Planning Economic Development & Planning		Officer Decision	3.800
Reduce Consultants Budget Reduction to Wiltshire Wildlife Trust SLA Reduce major projects masterplanning budget	Planning Economic Development & Planning Economic Development & Planning Economic Development &	Service Efficiencies Service Efficiencies	Officer Decision Officer Decision	3.800 20.000 10.000
Reduce Consultants Budget Reduction to Wiltshire Wildlife Trust SLA	Planning Economic Development & Planning Economic Development & Planning Economic Development & Planning	Service Efficiencies	Officer Decision Officer Decision	3.800 20.000
Reduce Consultants Budget Reduction to Wiltshire Wildlife Trust SLA Reduce major projects masterplanning budget	Planning Economic Development & Planning Economic Development & Planning Economic Development &	Service Efficiencies Service Efficiencies	Officer Decision Officer Decision	3.800 20.000 10.000
Reduce Consultants Budget Reduction to Wiltshire Wildlife Trust SLA Reduce major projects masterplanning budget Reduce WC contribution to Visit Wiltshire by 10% per annum	Planning Economic Development & Planning Economic Development & Planning Economic Development & Planning Economic Development &	Service Efficiencies Service Efficiencies Service Efficiencies	Officer Decision Officer Decision Officer Decision	3.800 20.000 10.000 16.700
Reduce Consultants Budget Reduction to Wiltshire Wildlife Trust SLA Reduce major projects masterplanning budget Reduce WC contribution to Visit Wiltshire by 10% per annum Castledown Phase 2 Income	Planning Economic Development & Planning Economic Development & Planning Economic Development & Planning Economic Development &	Service Efficiencies Service Efficiencies Service Efficiencies Commercial Community	Officer Decision Officer Decision Officer Decision Officer Decision Decision made/Already	3.800 20.000 10.000 16.700 100.000
Reduce Consultants Budget Reduction to Wiltshire Wildlife Trust SLA Reduce major projects masterplanning budget Reduce WC contribution to Visit Wiltshire by 10% per annum Castledown Phase 2 Income Salisbury Asset Transfer Savings	Planning Economic Development & Planning Economic Development & Planning Economic Development & Planning Economic Development &	Service Efficiencies Service Efficiencies Service Efficiencies Commercial	Officer Decision Officer Decision Officer Decision Officer Decision Decision	3.800 20.000 10.000 16.700
 Reduce Consultants Budget Reduction to Wiltshire Wildlife Trust SLA Reduce major projects masterplanning budget Reduce WC contribution to Visit Wiltshire by 10% per annum Castledown Phase 2 Income Salisbury Asset Transfer Savings Close all play areas not subject to a transfer agreement. 	Planning Economic Development & Planning Economic Development & Planning Economic Development & Planning Economic Development & Planning Highways	Service Efficiencies Service Efficiencies Service Efficiencies Commercial Community Responsibilities	Officer Decision Officer Decision Officer Decision Officer Decision Decision made/Already Delivered	3.800 20.000 10.000 16.700 100.000 88.000
Reduce Consultants Budget Reduction to Wiltshire Wildlife Trust SLA Reduce major projects masterplanning budget Reduce WC contribution to Visit Wiltshire by 10% per annum Castledown Phase 2 Income Salisbury Asset Transfer Savings	Planning Economic Development & Planning Economic Development & Planning Economic Development & Planning Economic Development & Planning	Service Efficiencies Service Efficiencies Service Efficiencies Commercial Community	Officer Decision Officer Decision Officer Decision Officer Decision Decision made/Already Delivered	3.800 20.000 10.000 16.700 100.000
 Reduce Consultants Budget Reduction to Wiltshire Wildlife Trust SLA Reduce major projects masterplanning budget Reduce WC contribution to Visit Wiltshire by 10% per annum Castledown Phase 2 Income Salisbury Asset Transfer Savings Close all play areas not subject to a transfer agreement. Cease transfer grant 	Planning Economic Development & Planning Economic Development & Planning Economic Development & Planning Economic Development & Planning Highways Highways	Service Efficiencies Service Efficiencies Service Efficiencies Commercial Community Responsibilities	Officer Decision Officer Decision Officer Decision Officer Decision Decision made/Already Delivered Member Decision	3.800 20.000 10.000 16.700 100.000 88.000
 Reduce Consultants Budget Reduction to Wiltshire Wildlife Trust SLA Reduce major projects masterplanning budget Reduce WC contribution to Visit Wiltshire by 10% per annum Castledown Phase 2 Income Salisbury Asset Transfer Savings Close all play areas not subject to a transfer agreement. 	Planning Economic Development & Planning Economic Development & Planning Economic Development & Planning Economic Development & Planning Highways	Service Efficiencies Service Efficiencies Service Efficiencies Commercial Community Responsibilities Service Efficiencies	Officer Decision Officer Decision Officer Decision Officer Decision Decision made/Already Delivered Member Decision	3.800 20.000 10.000 16.700 100.000 88.000 35.000
 Reduce Consultants Budget Reduction to Wiltshire Wildlife Trust SLA Reduce major projects masterplanning budget Reduce WC contribution to Visit Wiltshire by 10% per annume Castledown Phase 2 Income Salisbury Asset Transfer Savings Close all play areas not subject to a transfer agreement. Cease transfer grant Close Park And Ride Toilets (Salisbury) 	Planning Economic Development & Planning Economic Development & Planning Economic Development & Planning Economic Development & Planning Highways Highways	Service Efficiencies Service Efficiencies Service Efficiencies Commercial Community Responsibilities Service Efficiencies Service Efficiencies Cabinet Decision	Officer Decision Officer Decision Officer Decision Officer Decision Decision made/Already Delivered Member Decision Member Decision Decision made/Already	3.800 20.000 10.000 16.700 100.000 88.000 35.000 45.000
 Reduce Consultants Budget Reduction to Wiltshire Wildlife Trust SLA Reduce major projects masterplanning budget Reduce WC contribution to Visit Wiltshire by 10% per annum Castledown Phase 2 Income Salisbury Asset Transfer Savings Close all play areas not subject to a transfer agreement. Cease transfer grant 	Planning Economic Development & Planning Economic Development & Planning Economic Development & Planning Economic Development & Planning Highways Highways	Service Efficiencies Service Efficiencies Service Efficiencies Commercial Community Responsibilities Service Efficiencies Service Efficiencies	Officer Decision Officer Decision Officer Decision Officer Decision Decision made/Already Delivered Member Decision Member Decision	3.800 20.000 10.000 16.700 100.000 88.000 35.000
 Reduce Consultants Budget Reduction to Wiltshire Wildlife Trust SLA Reduce major projects masterplanning budget Reduce WC contribution to Visit Wiltshire by 10% per annume Castledown Phase 2 Income Salisbury Asset Transfer Savings Close all play areas not subject to a transfer agreement. Cease transfer grant Close Park And Ride Toilets (Salisbury) 	Planning Economic Development & Planning Economic Development & Planning Economic Development & Planning Economic Development & Planning Highways Highways	Service Efficiencies Service Efficiencies Service Efficiencies Commercial Community Responsibilities Service Efficiencies Service Efficiencies Cabinet Decision	Officer Decision Officer Decision Officer Decision Officer Decision Decision made/Already Delivered Member Decision Member Decision made/Already Decision made/Already	3.800 20.000 10.000 16.700 100.000 88.000 35.000 45.000

Increased Parking Charges (revised due to decsions made) Highways & Transport Efficiency Savings Increase in charge for collection of garden waste	Car Parking Car Parking Waste & Environment	Cabinet Decision Already Made Commercial Commercial	Decision made/Already Delivered Member Decision Officer Decision	142.000 200.000 150.000
Closure of Everleigh Household Recycling Centre	Waste & Environment	Service Efficiencies	Member Decision	135.000
Terminate Grant to Wiltshire Wildlife Trust Delete Commissioning Officer post in Strategic Assets Team	Waste & Environment	Service Efficiencies	Member Decision	100.000
in Housing Move Commissioning Officer post in Strategic Assets Team in	Housing Services	Service Efficiencies	Officer Decision	46.100
Housing from general fund to HRA	Housing Services	Service Efficiencies	Officer Decision	46.100
Delete Gypsy & Traveller site Manager post Further capitalise staffing costs of Private Sector Housing Manager. Currently funded 50% from general fund revenue and 50% from DFG grant (central government grant through Better Care Fund). Proposal is to further capitalise 25% of	Housing Services	Service Efficiencies	Officer Decision	40.900
the salary of this post	Housing Services	Service Efficiencies	Officer Decision	12.100
To put forward a one off saving of £100k due to an increase in the governments FHSG contributions following the introduction of the Homeless Reduction Act for 19/20	Housing Services	Service Efficiencies	Officer Decision	100.000
Rent Deposits - Proforma to follow	Housing Services	Service Efficiencies	Officer Decision	47.000
Improve income from existing Commercial Estate through rent reviews, renegotiations of existing leases etc.	Management	Commercial	Officer Decision	100.000
Salary Savings Terminate leases on the North Wilts Rivers Route (Calne to	Strategic Asset & Facilities Management	Service Efficiencies	Officer Decision	107.000
Chippenham Cycle Path) - additional saving in Countryside Team (maintenance cost)	Strategic Asset & Facilities Management Strategic Asset & Facilities	Responsibilities	Officer Decision	26.000
Reactive Building Maintenance - reduce spend Building closures from services' reviews of property	Management	Service Efficiencies	Officer Decision	70.000
needs:Derriads Respite Centre and RWB Manor House (TENs) Invest capital in new income-generating Commercial Estate Assets - Identify opportunities to invest capital to acquire	Strategic Asset & Facilities Management	Service Efficiencies	Member Decision	27.000
commercial property that generates an income for the revenue budget Improve income from Operational Estate by adotping and	Strategic Asset & Facilities Management	Commercial	Member Decision	40.000
implementing a consistent and commercial Third Party Charging Policy	Strategic Asset & Facilities Management	Commercial	Member Decision	50.000
Library Review - close Wilton Barnack Industrial storage and move into depot sites	Strategic Asset & Facilities Management	Service Efficiencies	Member Decision	16.000
Trowbridge Town Hall - transfer or sell	Strategic Asset & Facilities Management	Responsibilities	Member Decision	10.000

Highways Service - close Wilton Highways Depot and dispose	Strategic Asset & Facilities Management	Transformation & Prevention Avoid Costs	Member Decision	50.000
Programme Office review	Corporate Services	Service Efficiencies	Officer Decision	68.000
CAB Reduction in Funding Network - Re-tender current telephony contract & mobile	Corporate Services	Service Efficiencies	Member Decision	35.000
phone solution Out of Hours Support - Saving based on reduction of staff	Information Services	Service Efficiencies	Officer Decision	145.000
overtime, allowances & premium pay Applications Support - Based on re-tender of SAP support costs, and working with the business to reduce costs of	Information Services	Service Efficiencies	Officer Decision	67.000
maintaining business applications Street Naming - Based on increasing the sales target from	Information Services	Service Efficiencies	Officer Decision	264.000
£102k to £150k Printing - Current copier lease deal has ended; need to	Information Services	Commercial	Officer Decision	50.000
determine essential provision (propose initiative to half print levels, and have far fewer machines), and procure new lease		Transformation & Prevention Avoid		
deal.	Information Services	Costs	Officer Decision	120.000
Correction of under-recovery of costs from Police	Information Services	Commercial	Officer Decision	70.000
External Review of Single Person Discount	Finance & Procurement	Commercial	Officer Decision	325.000
Finance Service Efficiencies	Finance & Procurement	Service Efficiencies	Officer Decision	45.000
Finance Share of Pension Recharge	Finance & Procurement	Commercial	Officer Decision	53.000
Capitalisation of Capital team salaries	Finance & Procurement	Service Efficiencies	Officer Decision	100.000
				3,482.700
Corporate Additional Interest Receivable	Capital Financing	Commercial	Officer Decision	150.000
				150.000
				23,990.930
				<u> </u>
		Cross Cutting Savings		3,300.000

Total Savings

27,290.930